# The Teaching Makerspace – Building a Better Classroom

**Speaker(s):** Kjell Are Refsvik

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(https://folk.ntnu.no/kjellref/Kjell-Are\_Refsvik.mp3)

**Employer:** Norwegian University of Science and Technology

Faculty of Architecture and Design

Department of Design, Gjøvik

**Event:** Learning Safari, NTNU

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Date: January 5, 2023

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# Preface

# Oral language = Norwegian

- I will speak Norwegian during this presentation
- I am basing this decision on the law of Norwegian Universities and NTNUs excisting, as well as new language policy
- To balance the use of Norwegian language with inclusion, the notes are in English
- Please feel free to comment or ask questions in English if you want

utdanningen. Studentevalueringer skal inngå i systemet for kvalitetssikring.

0 Endret ved lov 17 juni 2016 nr. 69 (ikr. 1 juli 2016 iflg. res. 17 juni 2016 nr. 683).

#### § 1-7. Ansvar for vedlikehold og videreutvikling av norsk fagspråk

- (1) Universiteter og høyskoler har ansvar for vedlikehold og videreutvikling av norsk fagspråk.
- (2) Universiteter og høyskoler skal gi skriftlig eksamen på det norske språket, nynorsk eller bokmål, som studenten ønsker. Departementet kan fastsette nærmere regler og gi unntak fra plikten i forskrift.
  - 0 Tilføyd ved lov 19 juni 2009 nr. 96 (ikr. 1 aug 2009 iflg. res. 19 juni 2009 nr. 676), endret ved lov 17 juni 2022 nr. 68 (i kraft 1 aug 2022 iflg. res. 17 juni 2022 nr. 1067).

#### Kanittal 2. Nacionalt argan for kvalitat i utdanningan – NOKUT

Lov om universiteter og høyskoler

https://lovdata.no/dokument/NL/lov/2005-04-01-15

written in a non-Scandinavian language must have a summary in Norwegian.

#### Chapter 3. Research

- 21. All employees must master the main terminology in Norwegian in their specific field. The development of Norwegian academic language, including relevant discipline-specific terminology, is a collective responsibility in all the academic communities.
- 22. Employees can choose the language in which they publish in scientific channels.
- 23. All PhD theses must have a summary in both Norwegian and English.

#### Chanter 4 Dissemination and outreach

#### NTNUs language guidelines

4654a649-1342-c12e-c87c-26a65d98a98a

#### Preface

- This presentation is part of my action research activities on my road to qualify as an Associate Teaching Professor (førstelektor)
- I will use this opportunity to describe and reflect on my contribution to the department of design (Gjøvik) teaching makerspace(s) so far

#### Forskrift om ansettelse og opprykk i undervisnings- og fors



Innholdsfortegnelse ~

undervisning og veiledning på universitets- og høyskolenivå).

Ferdighetene skal dokumenteres i form av en systematisk og samlet fremstilling som vurderes ved institusjonene.

De som ikke oppfyller kravene ved ansettelsen, skal pålegges å oppfylle dem innen to år etter ansettelsen.

Institusjonene kan etter § 1-1 fastsette høyere krav og bestemme at disse skal gjelde i bedømming og rangering av søkere.

0 Endret ved forskrift 12 sep 2018 nr. 1322 (i kraft 1 sep 2019).



#### § 1-5. Kriterier for ansettelse i stilling som førstelektor

(1) Dokumentert omfattende forsknings- og utviklingsarbeid som i kvalitet og omfang tilsvarer arbeidsmengde og nivå for en doktorgradsavhandling eller

(2) Dokumentert omfattende kunstnerisk utviklingsarbeid som i kvalitet og omfang tilsvarer arbeidsmengde og nivå for en doktorgradsavhandling

og

- (3) Spesielle kvalifikasjoner innenfor undervisning eller annen pedagogisk virksomhet skal tillegges stor vekt og
- (4) Dokumentert relevant praktisk-pedagogisk kompetanse på grunnlag av utdanning eller undervisning og veiledning.

#### § 1-6. Kriterier for ansettelse i stilling som høyskolelektor eller universitetslektor

(1

- a. Høyere grads eksamen ved universitet, høyskole eller tilsvarende
- b. Relevante forskningskvalifikasjoner utover mastergrads- eller hovedfagsnivå og/eller relevant yrkespraksis

eller

https://lovdata.no/dokument/SF/forskrift/2006-02-09-129

- With this presentation, I am using autoethnography to describe my contribution to establishing a Teaching Makerspace culture at Department of Design, Gjøvik
- According to the traditions of autoethnography, I will follow this up with deeper reflections on this work, later



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#### Autoethnography

From Wikipedia, the free encyclopedia

Autoethnography is a form of ethnographic research in which a researcher connects personal experiences to wider cultural, political, and social meanings and understandings.[1][2][3][4] It is considered a form of qualitative and/or arts-based research.[1]

Autoethnography has been used across various disciplines, including anthropology, [5] arts education, communication studies,<sup>[6]</sup> education,<sup>[5][7][8]</sup> educational administration, English literature, ethnic studies, gender studies, history, human resource development, [9] marketing, nursing, organizational behavior, [10] paramedicine, performance studies, physiotherapy, psychology, [11][12] social work, sociology, [13] and theology and religious studies.

#### Contents [hide]

- 1 Definitions
- 2 History
  - 2.1 Mid-1800s
  - 2.2 Early- to mid-1900s
  - 2.3 1970s
  - 2.4 1980s
  - 2.5 1990s to present
- 3 Epistemological and theoretical basis
- 4 Process
- 5 Types of autoethnography
  - 5.1 Analytic autoethnography
  - 5.2 Evocative autoethnography
- 6 Goals of autoethnography
- 7 Uses of autoethnography
- 8 Storyteller/narrator
- 9 Evaluation
  - 9.1 Rethinking traditional criteria

#### Part of a series on Research



List of academic fields

Research design

Philosophy

Research strategy

Methodology

Methods

Tools and software

Philosophy portal

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# First steps towards a Teaching Makerspace

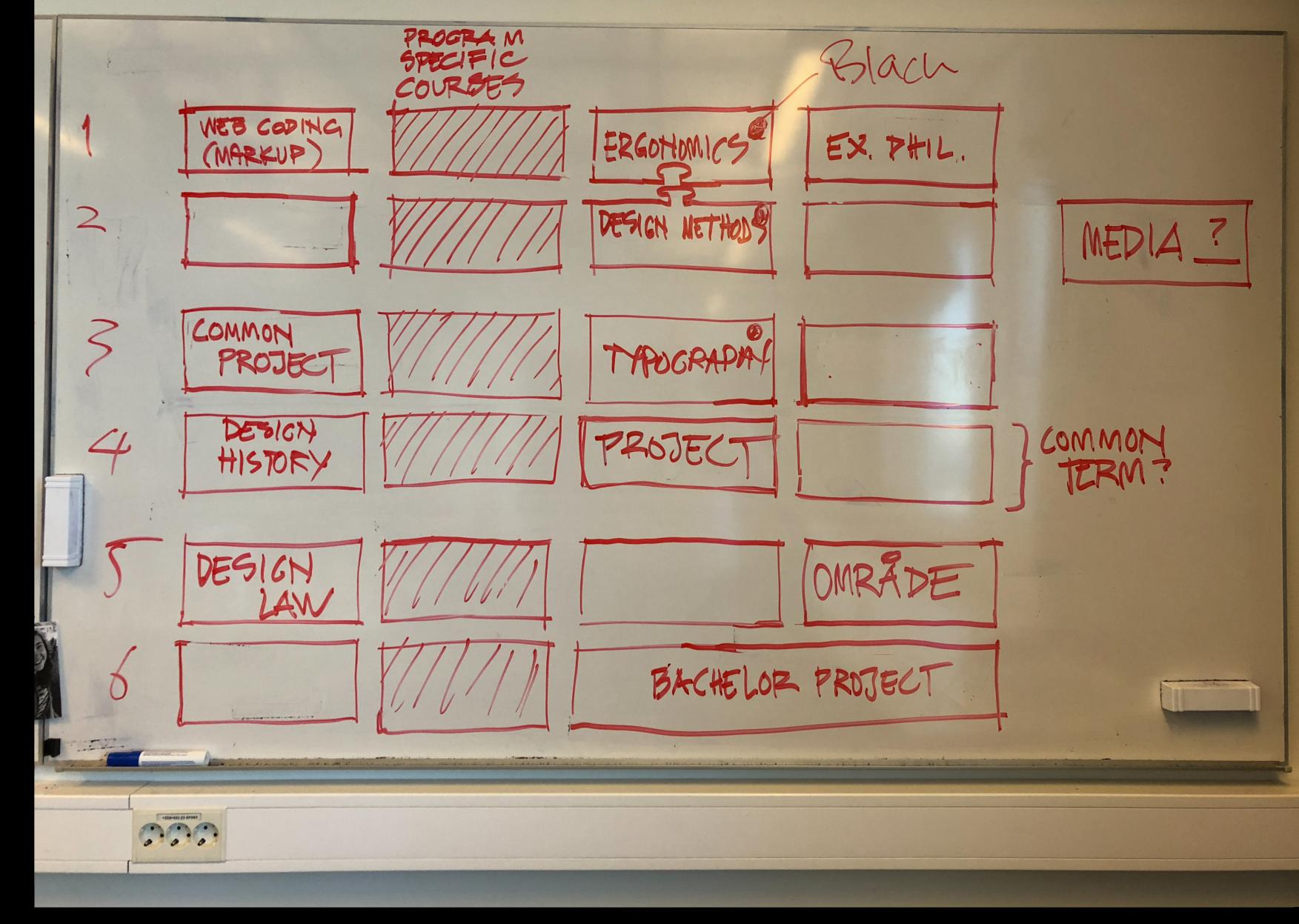
## January 1st, 2016

- After several years of investigations and negotiations, Gjøvik University College together with Ålesund University College and Sør-Trøndelag University College, formally merged with NTNU on January 1st 2016
- Media Section at Gjøvik University
   College in which I was employed,
   started looking for a Faculty and
   Department to belong to



#### 2016

- Merging with AD/ID, quickly meant rebuilding a number of our study program offerings and professional focus
- ...and transition over from a 10 study point course sizing regime to 7.5
- I was a part of closing down Bachelor in media production and be part of a team that built Bachelor in Interaction Design (BIXD)
- "while adjusting Bachelor in Web Development (BWU) to fit better at a design department



One of many whiteboards on the path to create BIXD

Foto: Kjell Are Refsvik

# Faculty of Architecure and Design

- After investigating several alternatives, we found a new home at the Department of Design at the new Faculty of Architecture and Design that formally opened in November of 2017
- By that time, we had already restructured the programs and cancelled the old ones



Fredrik Schetelig åpner NTNUs nye fakultet for arkitektur og design

## Collecting inspiration

- Me and my colleagues went on several trips
- Partly to investigate what a new study program in Interaction design should offer
- ...and partly what a teaching makerspace may look like and how it could contribute to the education of design students





## Painting a picture...

- This is a picture of a group of design students that I took the end of 2016
- Me and my colleague Anders-Petter Andersson wanted to capture the spirit and practices of the new bachelor program in interaction design (BIXD), as well as the existing master in interaction design (MIXD). So we arranged this scene
- (Angled from above to avoid model releases, and so that the picture could work both in landscape and in portait orientation)



A Picture of Bachelor in Interaction Design

Photo: Kjell Are Refsvik

## My (then) four main arguments for a Promoting a Teaching Makerspace

- As an study program manager, I had four main arguments for promoting a teaching makerspace:
  - 1. Have a highly **flexible** space for varied, active, authentic, problem-based and exlorative **learning**
  - 2. Have a highly **flexible** space for varied, active, authentic, problem-based and exlorative **teaching**
  - 3. Have a space that could support **cross-**, **intra- and inter-disciplinary learning**, together with students from other disciplines. Having some unique tools/materials/ competences, and requiring our students search for supplementing ones elsewhere on campus
  - 4. Lean into the long **academic**, **department and faculty traditions** of using workshops as one of its signature pedagogies



Varying, active, authentic and explorative learning

Photo: Kjell Are Refsvik

Varying, active, authentic and explorative teaching

Photo: Kjell Are Refsvik



**Cross-, intra- and inter-disciplinary learning** 



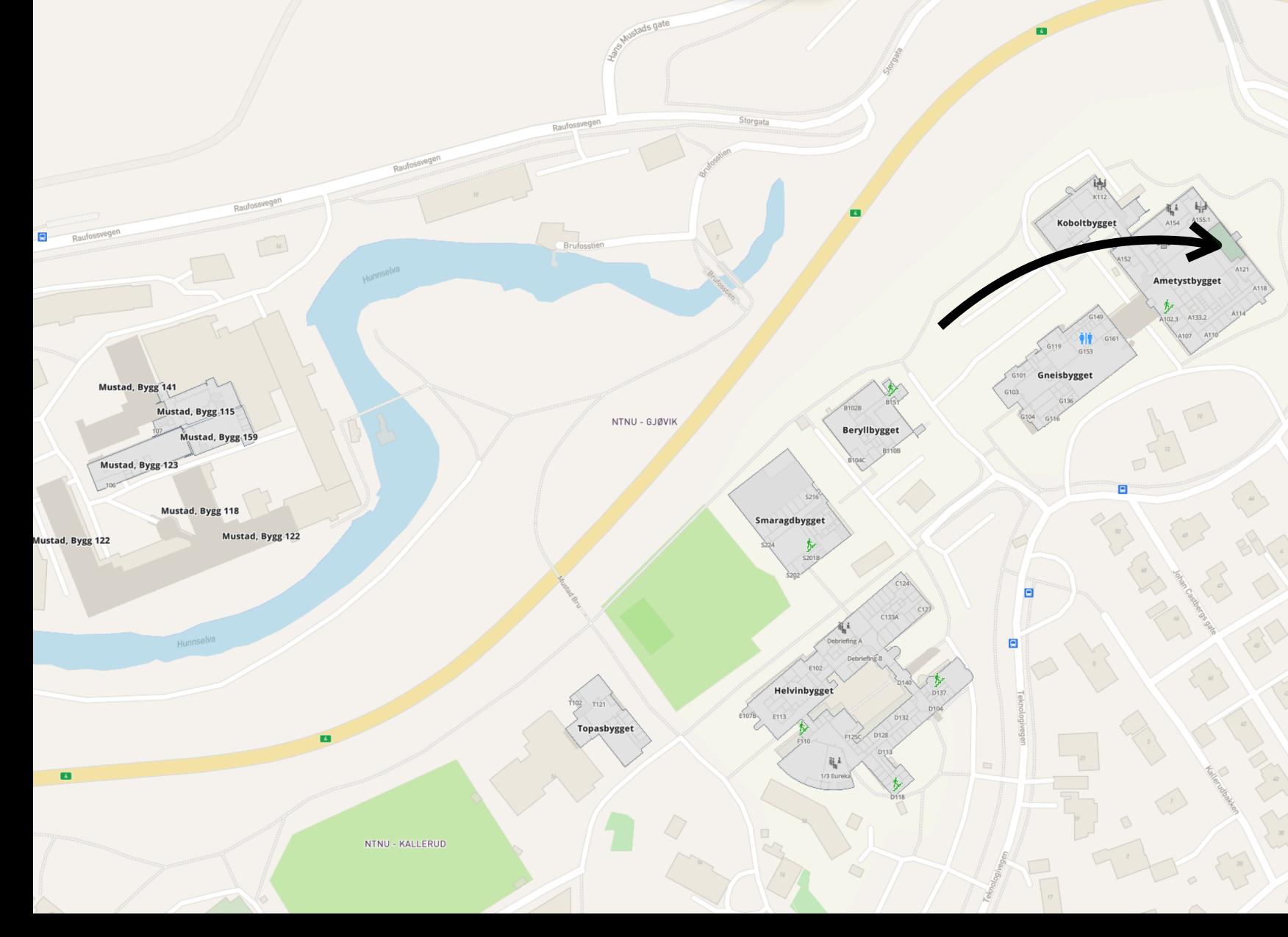
Bauhaus

Photo: Kjell Are Refsvik Photo: <u>Spyrosdrakopoulos</u>. CC: BY-SA4.0

# The Teaching Makerspace Version 1.0

# A new type of physical space for learning...

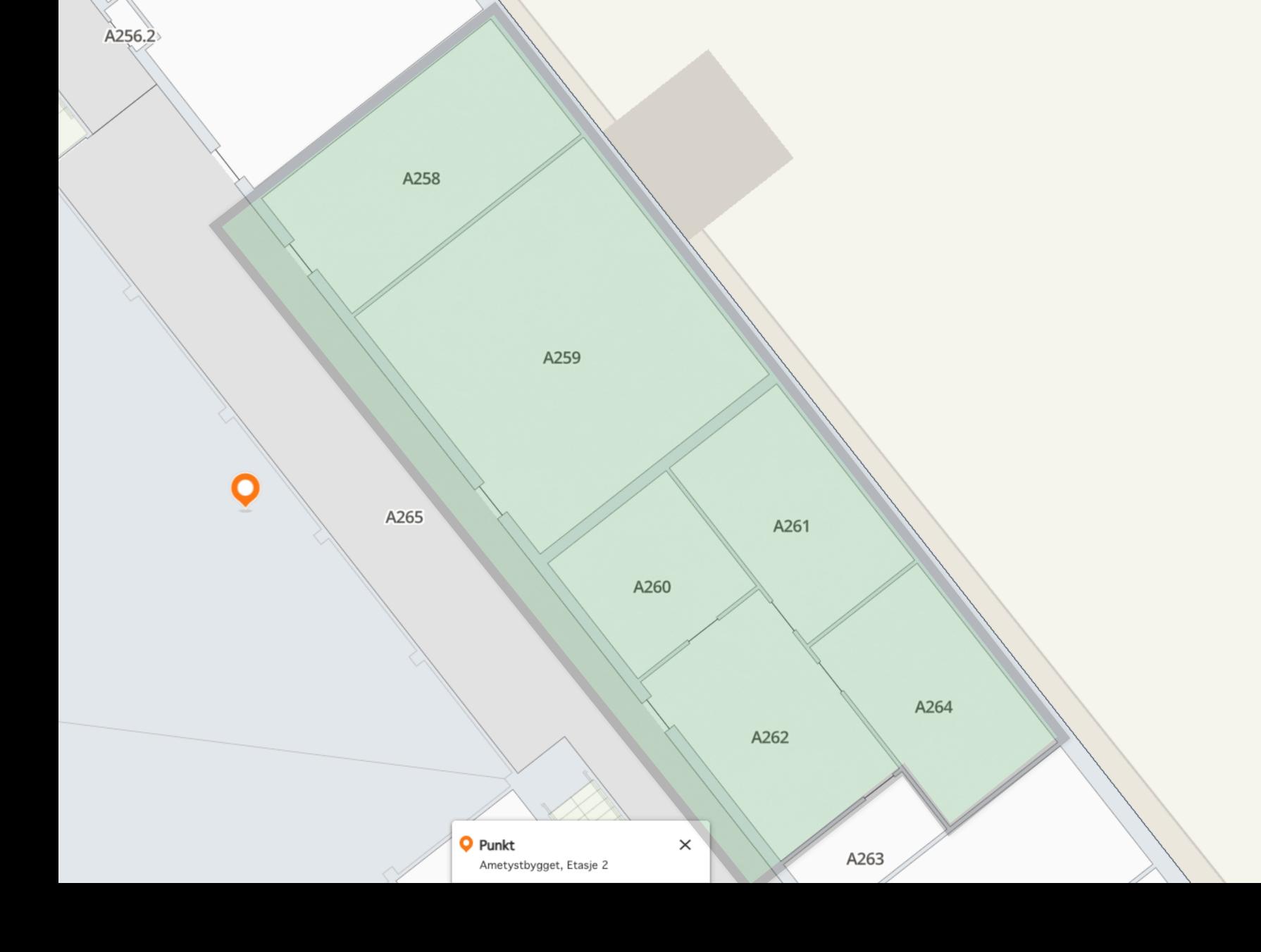
 Two ajacent rooms in the Abuilding on campus
 Kallerud



Gjøvik Campus Kallerud/Mustad

### A cluster of rooms

- A258 Makerspace
- A259 Teaching
- A265 Exhibition/group work
- A260 Group room
- A261 Master room
- A265 Formal meeting room
- A262 Informal meeting room



# Teaching interests guiding me...

- I have always been drawn to using enabling technology and materials to facilitate problem-based, crosscollaborative and authentic social learning activities
- Among other things, I believe such activities can provide flexibility and variation, needed to make learning accessible to all students
- Focusing on letting students (A)
   solve problems (preferably hard) or
   (B) create new opportunities for
   someone, or both

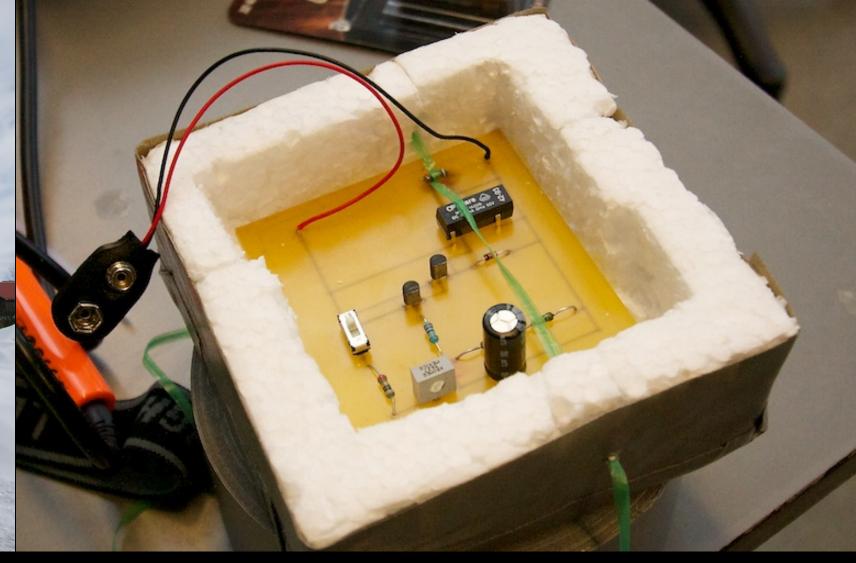


## Example 1

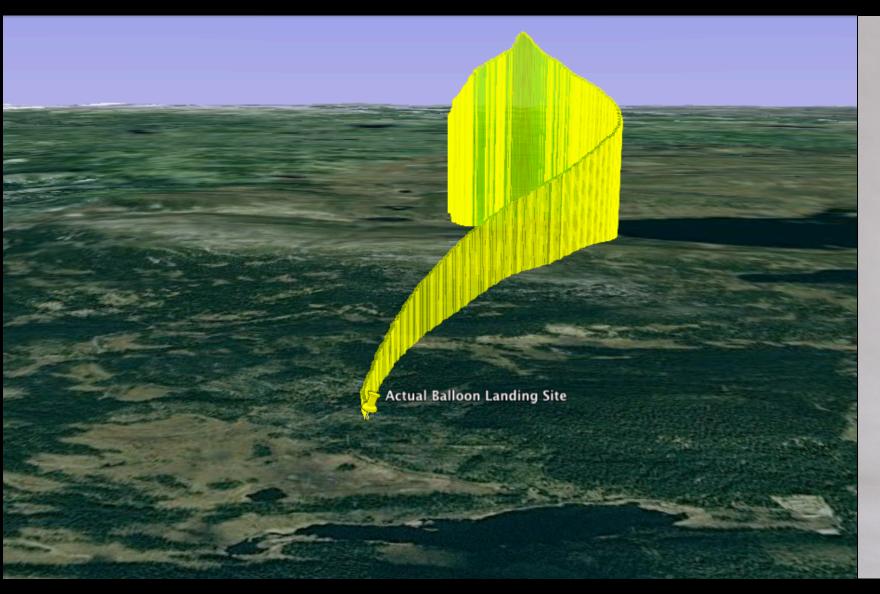
- MOSCUS MObile Solutions and data
   Collection in the Upper atmoSphere
- Cross-collabotation between two classes in the fall of 2011
- Class of students in mobile technology, with the task of building a weather balloon with near-space capabilities that could collect data
- Carrying a (Android) smartphone to collect some kind of data and send data to help the class retrieve it upon landing
- Class of media production students tasked with telling the whole story (photo, text, video, feeding news outlets)



Student measuring the lifting force of the weather balloon using a newton meter



Electronic components that could cut the tether between balloon and the smartphone packet



GPS data from the phone showing the trajectory



Local newspaper article about the project

## Example 2

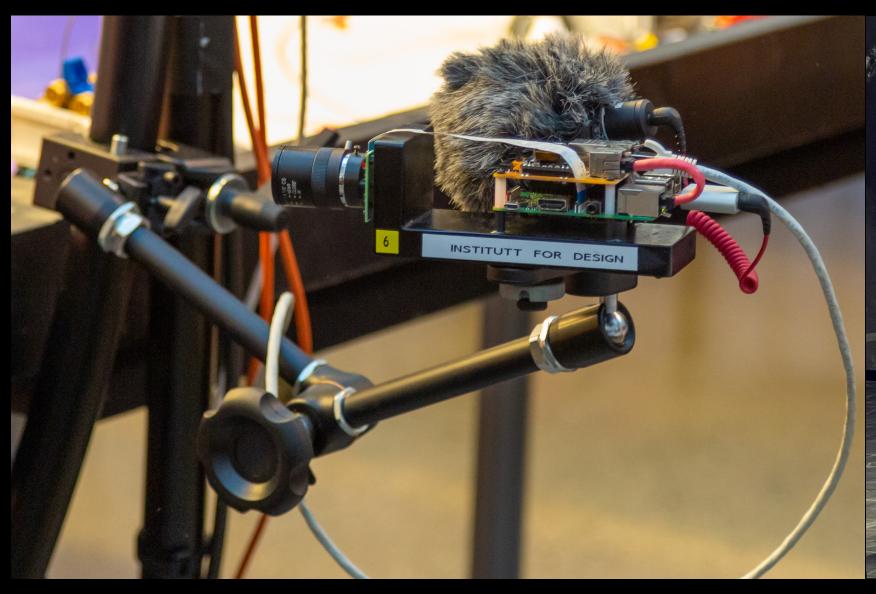
- First LEGO League
- 2009 2017 Media Production
  - Planning, organizing, producing Social media postings, interviews, video streams, web pages and more
- 2018 Interaction design
  - Prototyping, designing and testing miscellaneous tangible prototypes, artefacts and systems to help make a better competition



Producing content for social media platforms 2009-2017



Planning live streaming 2009-2017



**Experimental video multistreams to YouTube** 

2018-2019



Designing a new competition table and lighting rig

Slide 18 / 44

2019-2022

### MOSCUS + First LEGO

- So, starting the work of creating a teaching makerspace...
- ...I wanted a classroom and fascilities to support teaching and learning activities like MOCUS and First LEGO League



## Teaching...

- A small classroom (around 65 square meters)
- With some flexible fixtures and cabling from when the room was used as a studio



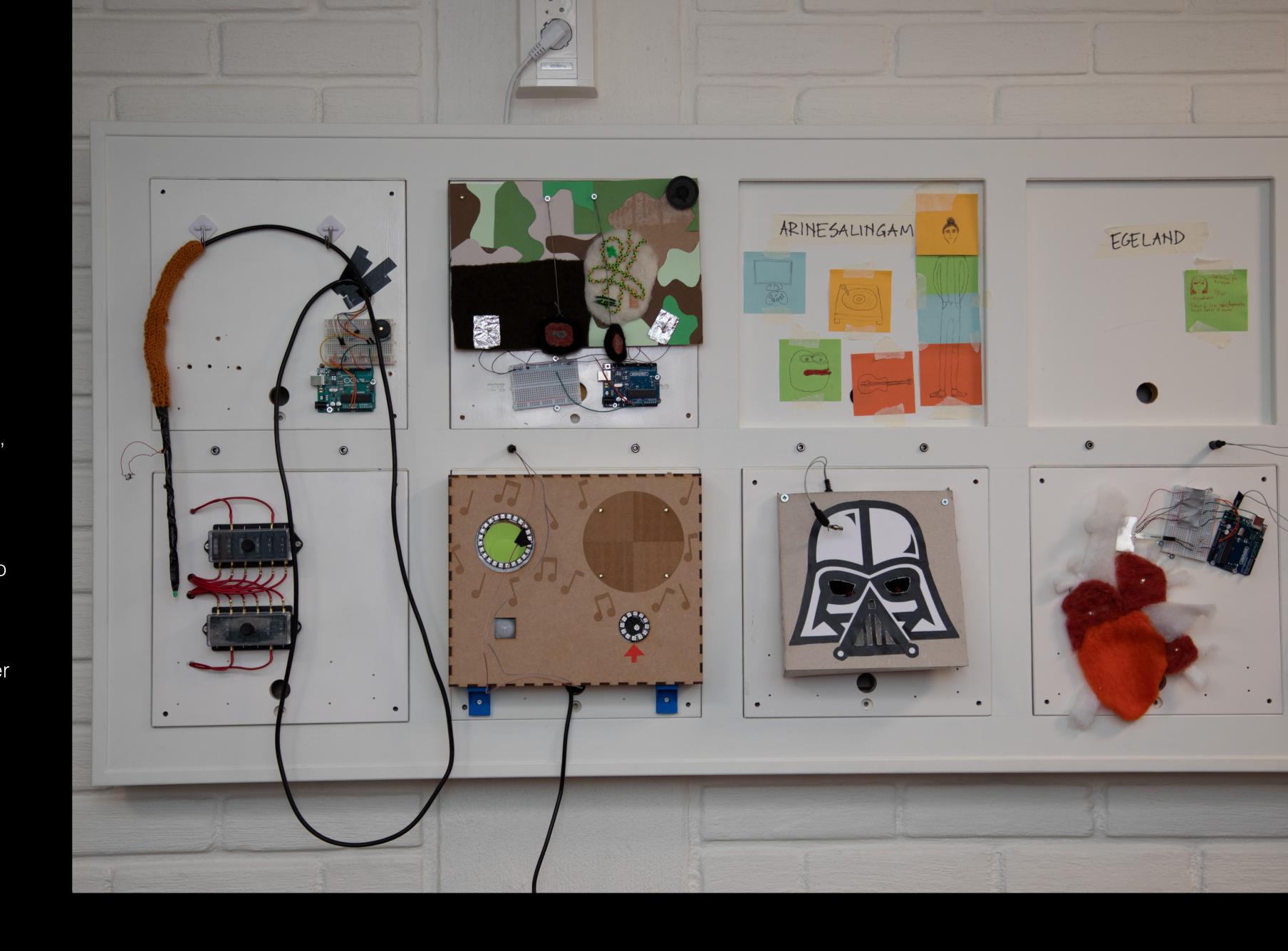
## ...Makerspace

- A small workshop (around 25 square meters)
- Workbenches
- Electronics, textiles, Wood
- 3D-printers and a laser cutter
- Common hand tools



# Digital and physical spaces of exhibition

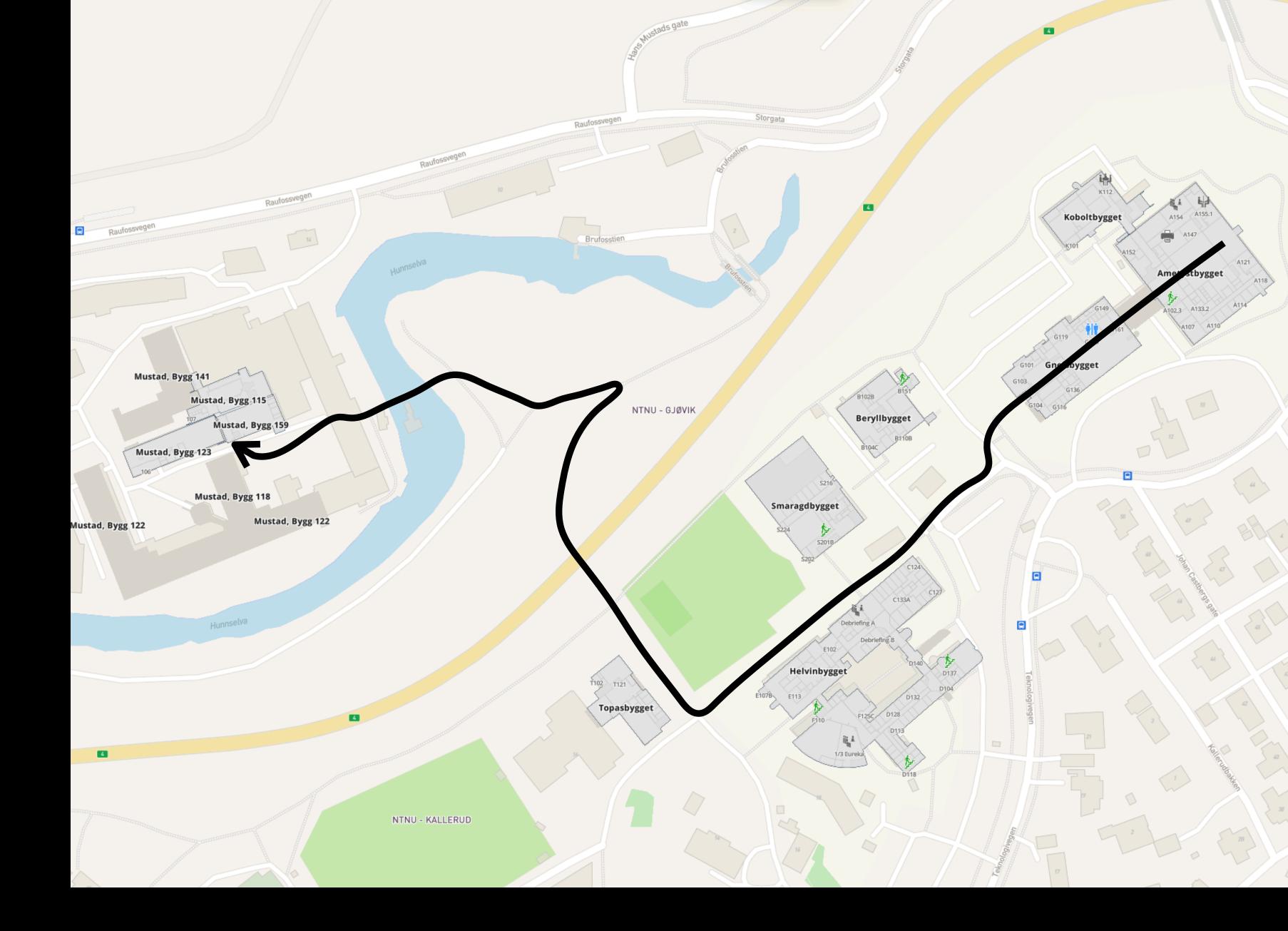
- Me and my colleague Anders-Petter Andersson (APA) have both promoted the practices of students exhibiting/sharing their work with fellow students over the years
- APA have led the work to find and use a digital platform for web portfolios, testing out MediaWiki, Wix, Wordpress, Research Catalogue and more
- Digital web portfolios: Mixed results. Lacking a user-friendly common technical plattform, a program-wide strategy and student confidence to share what they create
- Physical project wall: I designed and built a
   physical project wall with mixed results. A number
   of students described it as a "Wall of Shame" and
   expressed unwillingness to put their work on
   display, publicly in the corridor for all to see



# The Teaching Makerspace Version 2.0

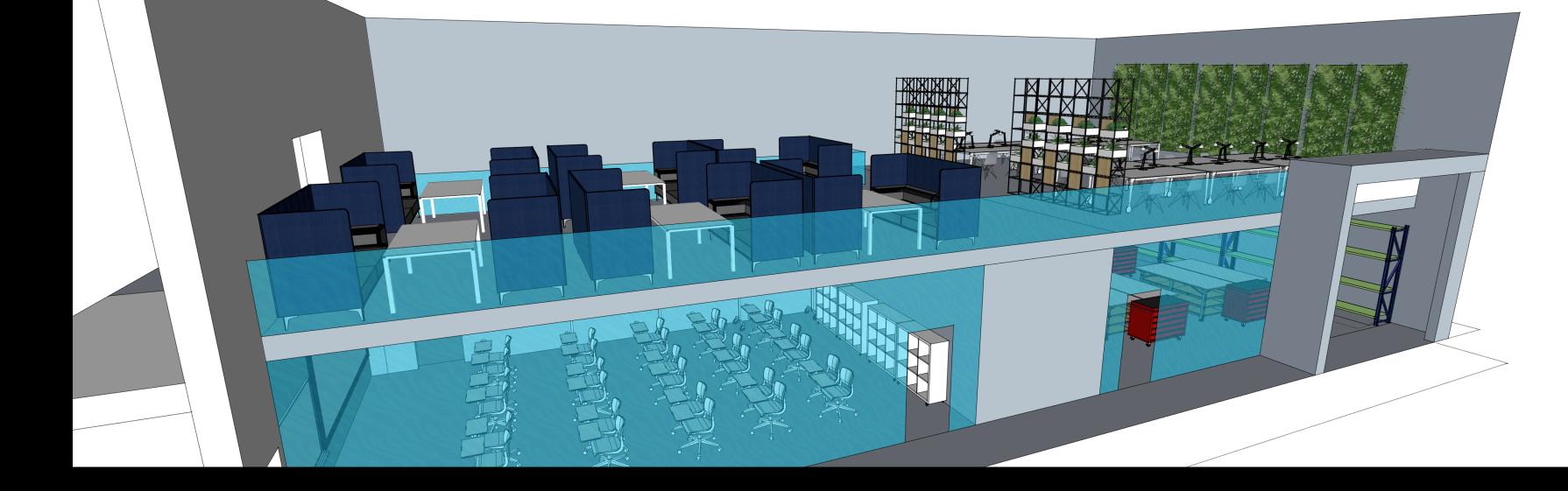
## 2019

 Moving ID Gjøvik from one part of campus to another gave new opportunities to re-frame what a teaching makerspace is



### Sketching as a method

- I created a number of sketches in 2018 after it was decided that we would move the department to Mustad
- To contribute to the debate about how we wanted the new space to work and look





## A multi-purpose room

- As flexible as possible
- Signature teaching space for design students
- Day, evening and weekend activities
- Divided in a workshop space (right) and a teaching space (left)



# The Design Factory with the Teaching Makerspace 2.0

- Offices ready by 2019
- New teaching facilities used for teaching first time in August of 2020



## **Flexibility**

- Has the potential of supporting different teaching and learning styles
- Movable furniture and equipment adds to flexibility
- The Teaching Makerspace have equipment/material found at other departments and works to include students from other departments



#### A Series of makerspacecentric courses...

- Before leaving the position as study program manager for BIXD, I took part in creating a series of interconnected makerspace-centric courses
- So that we could offer an alternative to designing for/on screens
- IDG1006: Technology, frameworks, and methods. Entry-level electronics. Largely individual, signature course for BIXD-students only
- IDG3750: Tangible interaction, WoT intro, Accessibility. PBL, Group-based, international
- IDG3006: Web of Things, Intra-disciplinary, collaborative, WoT Electronic systems, Groupbased, international
- IDG3800: Improvements, communicating the story behind the projects, Exhibition. Individual/Groups

# Bachelor in Interaction design 2022-2023

IDG1000 Grafiske verktøy, prinsipper og metoder	IDG1000 Introduction to User-Centered Design	IDG1292 Web Coding	IDG1006 Fysisk prototyping
EXPH0100	IDG1004	IDG1200	SMF1007
Ex.Phil.	Farge i Grensesnittdesign	Grunnleggende psykologi	Prosjektstyring
IDG2000 Områdeemne: Design i helsetjenester	IDG2009 Kommunikasjon	IDG3009 Informasjonsarkitektur	Valgemne
IDG2200 Design og prototyping for digitale produkter	IDG3002 Tjenestedesign	SMD2290 Etikk, bærekraft og samfunnsansvar	IDG3750 Sensorisk og berøringsvennlig design
IDG3541		IDG3101	IDG3006
Designpraksis i bedrift		Fordypningsprosjekt	Tingenes Web
IDG3910			IDG3800
Bacheloroppgave BIXD			Mappe og utstilling

A Matrix of rectangles, signifying the courses in Bachelor in Interaction Design at NTNU Gjøvik for 2022-2023. Four highlighted ones: "[1]Fysisk prototyping, [2]Sensorisk og berøringsvennlig design, [3]Tingenes web og [4]Mappe og utstilling".

## **Inviting Authentic Learning** into our classroom

- Design of Safety-Critial systems with Carly Grace
   Allen in the spring of 2022
- Inviting in an ambulance in to the makerspace
- To look at how life-saving systems and interactions have been designed, implemented and used



Design of Safety-Critical systems

# **Unconventional Teaching**and Learning Styles

- We also use the space for unconvential and practical learning activities
- Like re-potting plants for the physical prototyping course



#### **Exhibitions**

- I have designed a second version of a exhibition board for physical student projects
- Providing much needed vertical space for student projects
- Could be turned into horisontal space with shelves using holes as fixing points
- A set of lasercut and 3D printed fixtures to create different kinds of mounting points
- No physical or digital exhibition space/ platform in use among students yet as of the beginning of 2023



**Prototype 1, office version** 

Photo: Kjell Are Refsvik, 2019

Prototype 2, makerspace Version

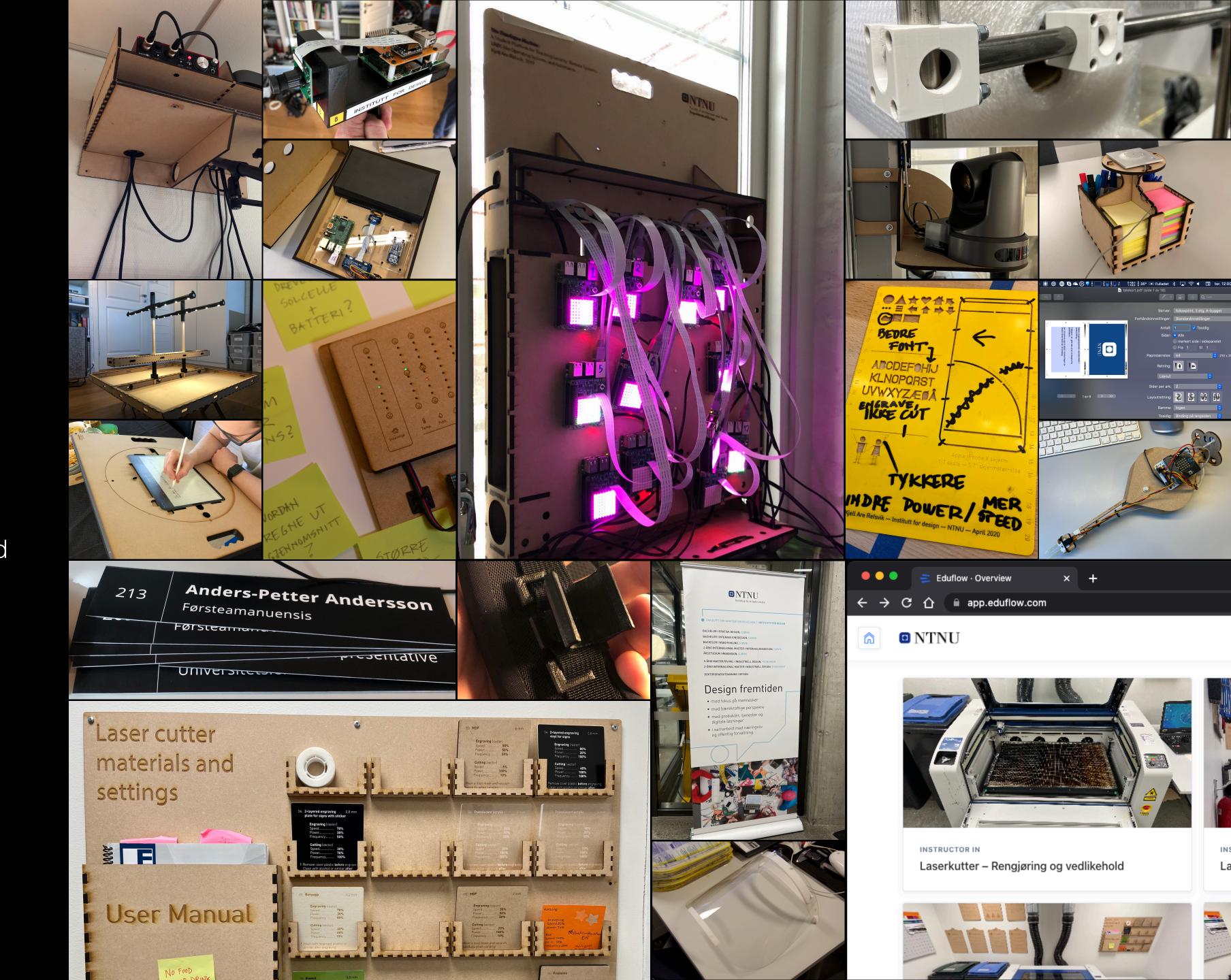
Photo: Kjell Are Refsvik, 2021

Prototype 3, Digital model projected in the workshop using Augmented Reality Technology from Apple

Photo: Kjell Are Refsvik, 2021

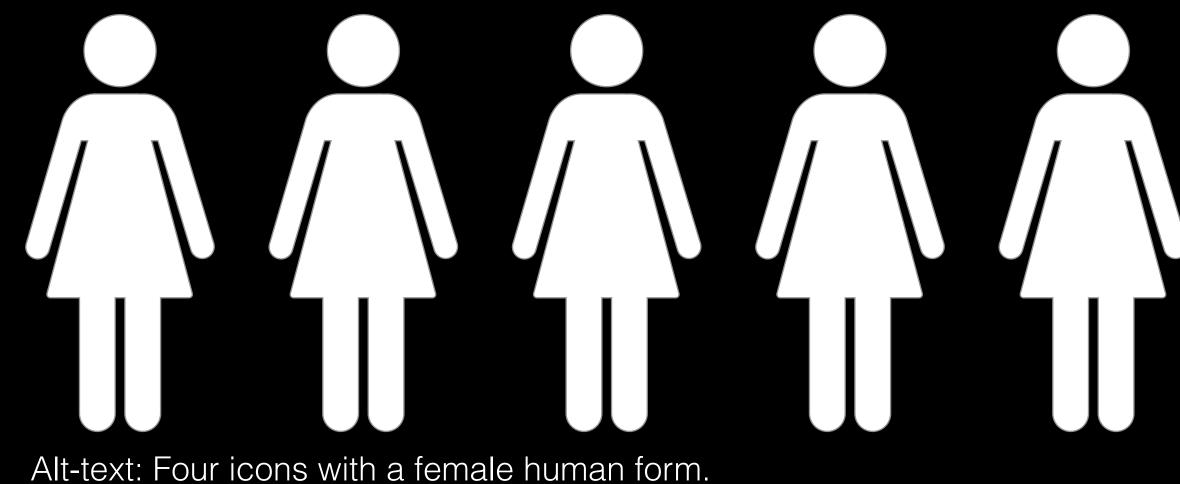
# Designing and producing artefacts

- I have created a number of artefacts over the last 6 years
- Digital, electronic, additive and subtractive, combined
- To explain the use of enabling design technology, principles and software
- To inspire and inform students about usability, accessibility, sustainability and more in a physical surrounding
- To extend and improve or create new opportunities for the department
- Files and reflections on these to be shared on refsvik.design later...



#### **Teaching Makerspace** Council

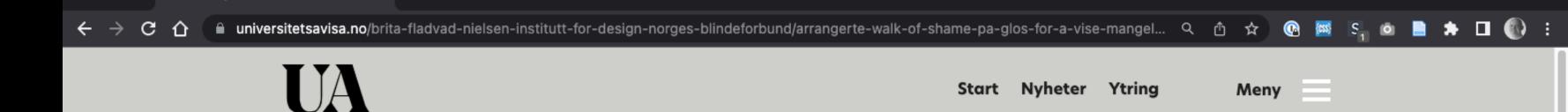
- After increasing challenges to organise its use and continued development, a Makerspace Council was established in the fall of 2022
- The Council is led by the Department Office Manager
- ...and with representatives from Health and safety, Study programs, Teaching/ research Staff, the local makerspace manager and a student representative
- To help balance the different interests, needs, actors and activities and manage the practicalities



# Moving forward...

#### A walk of shame...

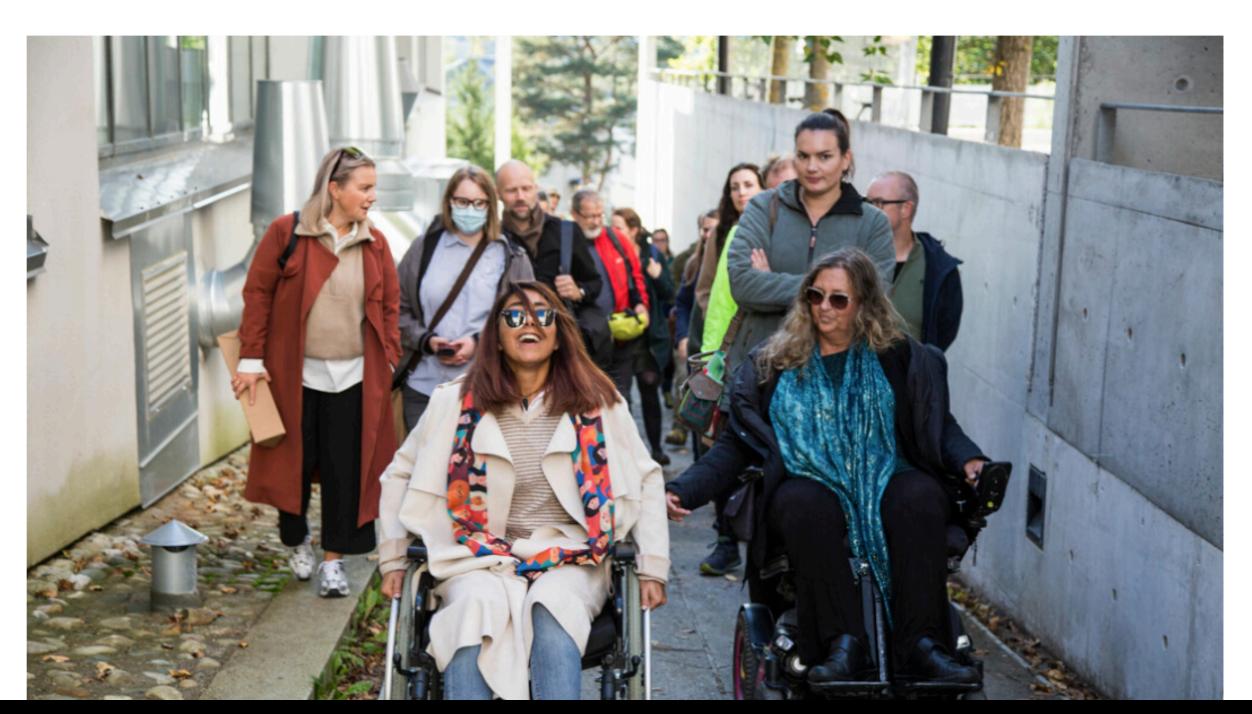
- In 2021, design students and staff organised a "Walk of shame" at NTNU Gløshaugen, Trondheim
- Identifying a number of (embarrassing) accessibility challenges in the built environment on campus Gløshaugen, Trondheim
- The reporting from the walk gave us interesting insights into accessibility challenges that we may not be aware of on a daily basis
- Ane gave me an idea for my own action research project



UN Arrangerte «Walk of shame» p × +

# Arrangerte «Walk of shame» på Gløs for å vise mangelen på universell utforming

Bratte skråninger, trange heiser og mye glass. Onsdag fikk studenter teste ut hvordan det er for rullestolbrukere og svaksynte å farte rundt på campusen.



## My (new) role

- I was leading study programs in design and advocating a Teaching Makerspace from 2016-2021
- From 2021, I started working towards qualifying as an Associate Teaching
   Professor (Førstelektor)
- Needing a more narrow scope, I am now to be found in our Teaching Makerspace that I help create, investigating the overlap between the Teaching Makerspace and UDLHE (Universail Design for Learning in Higher Education)
- Looking closer into how I teach, tutor and evaluate in a teaching makerspace so as to include all students



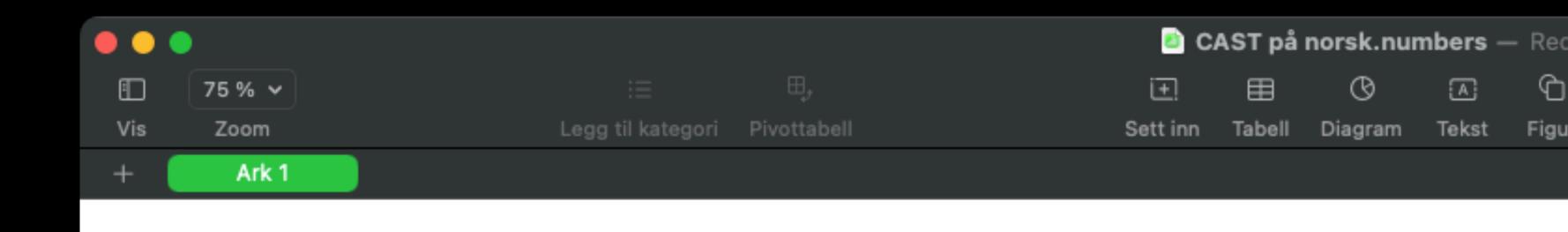
#### **UDLHE**

Universal Design for Learning in Higher Education

Alt-text: Two overlapping circles named "Teaching Makerspace and "UDLHE Universal design for learning in higher education"

## Research-based teaching – Teaching-based research

- I am working together with my students to improve the universal design of my courses
- Using established frameworks and guidelines for UDLHE
- Part of the work feels like my own personal «walk of shame» through my own teaching, tutoring and evaluation practices

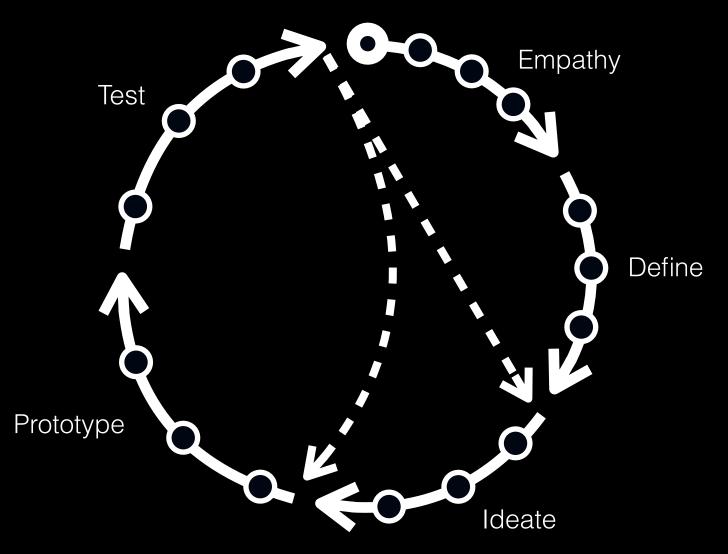


#### CAST rammeverk (2018) - Retningslinjer for universelt designet læring,

	Tilby flere måter å involvere seg på	Tilby flere representasjonsmidler
	Affektive nettverk Læringens "HVORFOR"	Gjenkjenningsnettverk Læringens "HVA"
Tilgang	7. Gi alternativer for å rekruttere interesse	1. Tilby alternativer for persepsjon
	7.1 Optimalisere individuelle valg og autonomi (i tilstrekkelig grad)	1.1 Tilby måter å tilpasse visningen av informasjon
	7.2 Optimaliser relevans, verdi og autentis  7.2 Optimaliser relevans, verdi og autentisitet  7.2 Optimaliser relevans, verdi og autentisitet (i liten grad)  7.2 Optimaliser relevans, verdi og autentisitet (til en viss grad)  7.2 Optimaliser relevans, verdi og autentisitet (til en viss grad)  7.2 Optimaliser relevans, verdi og autentisitet (til en viss grad)  7.2 Optimaliser relevans, verdi og autentisitet (til en viss grad)	
Utvikle	8. Tilby alternativer for å opprettholde innsats og utholdenhet	2. Tilby alternativer for språk og symboler
	8.1 Øk fremtredende og mål og målsettinger	2.1 Tydeliggjør ordforråd og symboler
	8.2 Varier krav og ressurser for å optimalisere utfordringen	2.2 Avklar syntaks og struktur
	8.3 Fremme samarbeid og fellesskap	2.3 Støtte for dekoding av tekst, matematisk notasjo
	8.4 Øk mestringsorientert tilbakemelding	2.4 Fremme forståelse på tvers av språk
		2.5 Illustrér gjennom bruk av flere medier
	9. Tilby muligheter for selvregulering	3. Tilby alternativer for forståelse

### IDG1006 Physical Prototyping

- Students get to learn about design frameworks and design methods
- After collecting insight and developing empathy...
- ...students define a problem, create concepts and build and test a plant-centric prototype
- Using additive, subtractive and electronic parts



Alt-text: Circle divided into five parts with each part having an arrow to signify a clockwise direction.

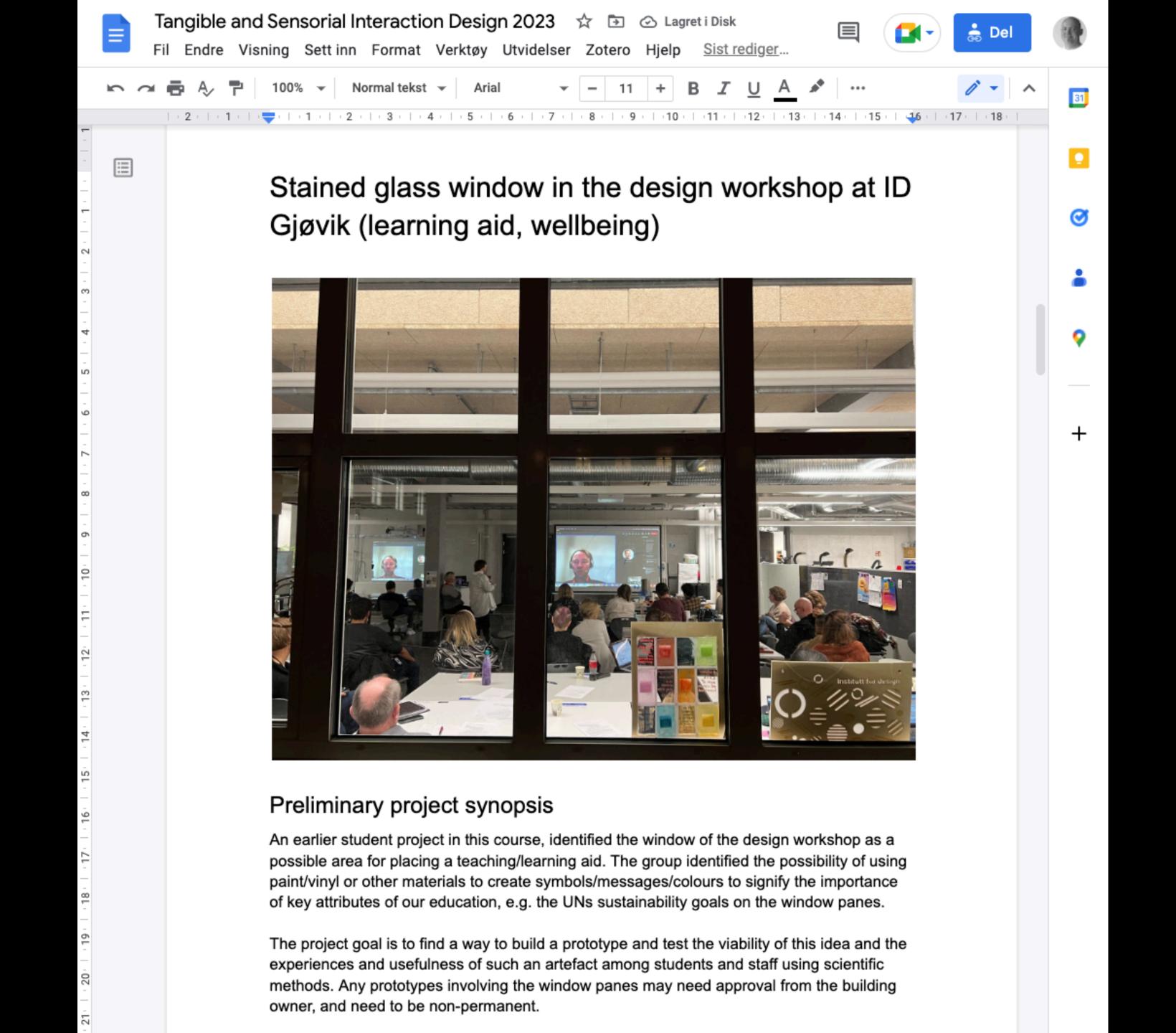






### IDG3750 Tangible Interaction

- Problem- and project- based course
- Students gets to investigate and try to solve a tangible challenge
- Projects often rooted in our physical surroundings
- Students write a report, create a prototype/model and grant a Creative Commons license to enable future students to extend the project



### **Future Technology** Studies (FTS)

- From 2019 to 2021 NTNU ran the **Future Technology Studies** (FTS) project
- Initiated by the pro Dean and led by Geir Øien and Nils Rune Bodsberg it looked at the challenges for the educating the technology student of the future at NTNU
- The reports that came out of the project pointed to a number of challenges and suggested solutions
- Including a list of principles to guide the development of facilities and programs...



Studier V Studentliv V Forskning og innovasjon V Om NTNU V

Søk...

Fremtidens teknologistudier

#### Fremtidens teknologistudier



Prosjektet Fremtidens teknologistudier ble avsluttet 31. desember 2021, og resultatene og anbefalingene fra prosjektet vil bli behandlet og fulgt opp av ulike organer i NTNU.

Fremtidens teknologistudier skulle legge til rette for at NTNUs studieportefølje i teknologi er samstemt med teknologiutviklingen, samfunnsutfordringene og nærings- og arbeidslivets behov i perioden fra 2025 og fremover.

Fra august 2019 og ut 2021 utredet og utviklet prosjektet et anbefalt rammeverk for NTNUs fremtidige studieportefølje innenfor teknologi på bachelor-, master- og ph.d.-nivå. Det omfatter de klassiske teknologistudiene, hovedsakelig sivilingeniør- og ingeniørfag, samt realfag og arkitektur-, design- og planleggingsfag.

Prosjektet eies av prorektor for utdanning og er en del av NTNUs utviklingsplan for Fremtidens studietilbud, som også omfatter prosjektet Fremtidens HUMSAM-studier.

#### Offisielle prosjektleveranser

Se prosjektets sluttrapport

#### Kontakt



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Nils Rune Bodsberg Seniorrådgiver **→** 93089836 nils.r.bodsberg@ntnu.no Avdeling for utdanningskvalitet



Mads Saurstrø Kommunikasjonsrådgiver, Eiendomsavdelingen **J** 73595411 **J** 99445017

mads.saurstro@ntnu.no Servicesenter for eiendom

#### Organisering, mandat og prosjektplan

- Prosjektorganisasjonen
- Delprosjekt 1
- Delprosjekt 2
- Pilotprosjekter
- Utredningsgrupper
- FTS' støtte til sentrale NTNU-prosesser
- Mandat
- Prosjektplan

## Ten FTS Principles

- In 2021, the Dean at NTNU pledged that NTNU would support the ten principles stated by the FTS project
- My interpretation is that our Teaching Makerspace could play an important role in supporting several of the ten principles of educating the technology student of tomorrow

Rektor Fra: Signatur:

#### Rektorvedtak: Prinsip

Prosjektet Fremtidens teknologi 2021. Basert på en bred høring 2021 frem en anbefaling til ti pr

#### Om kandidatenes kompetans

- NTNUs teknologi utgangspunkt i et kompetanse, heru
- NTNU skal legge solid tverrfaglig studentpopulasjo student oppnår ti

Om pedagogisk læringsmilje

- Kontekstuell læri NTNUs teknologi
- NTNUs teknologi undervisnings- og kompetansemål, j
- NTNU skal stille for undervisnings

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http://www.ntn

Adresser korrespondanse til saksbeha

Norges teknisk-naturvitenskapelige universitet

Referanse 2021/34151/NRB 25.06.2021

Om programdesign og kvalitetsutvikling:

- Kvaliteten i NTNUs teknologistudier skal utvikles gjennom en programdrevet tilnærming, i kombinasjon med strategisk porteføljeutvikling og -forvaltning på tvers av programmer og programtyper.
- NTNUs kvalitetsarbeid i teknologistudiene skal stimulere studieprogrammenes utvikling mot <mark>utdanningskvalitet i verdensklasse</mark>, ved å fokusere på kontinuerlig forbedring og systematisk utvikling av kvalitetskultur.

Om samarbeid og samhandling – nasjonalt og internasjonalt:

- NTNU skal gi høy prioritet til strategisk og operativt internasjonalt samarbeid om utvikling av teknologistudier, med mål om å bli et internasjonalt synlig og anerkjent
- NTNUs teknologistudier skal vektlegge systematisk samhandling med arbeidsliv og samfunn, med mål om å fremme arbeidsrelevans, legge til rette for livslang læring, og sikre at studenter kan opparbeide relevant arbeidslivserfaring gjennom studiene

Om læringsmiljø – fysisk, digitalt og psykososialt:

NTNU skal utvikle sitt læringsmiljø, og <mark>spesielt sin campus og infrastruktur</mark> – både fysisk og digital - i en retning som understøtter de øvrige FTS-prinsippene I -IX og fremmer læring, helse og trivsel blant studenter og ansatte.

FTS-prinsippene, og videre utdyping av dem, er formulert i FTS delrapport 3 – Visjon og overordnede prinsipper.

Etter anbefaling fra dekanmøtet slutter rektor seg til hovedanbefalingene fra FTS. Dette innebærer tilslutning til at de ti FTS-prinsippene på overordnet nivå skal legges til grunn for videre utvikling av FTS-porteføljen<sup>2</sup>.

Vedtaket innebærer tilslutning til FTS-prinsippene som føringer på intensjonsnivå, og innebærer således ikke at alle punkter i utdypingen av prinsippene forventes lagt til grunn for videre utvikling av alle programmer i FTS-porteføljen.

Thank you for attending.

# Questions or comments?

Name and rank and role

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Online points of contact

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**Employer** 

Norwegian University of Science and Technology

Faculty of Architecture and Design

Department of Design